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more information on> www.inta-aivn.org
I am happy to present our 2013 Annual Report.

The year ahead will see more people living in cities. By choice? By restraint? This is one of the challenges humanity faces.

We, in the diversity of our practices, our responsibilities, and our thoughts, who are playing a part in the production of the city express the wish that each and all citizens can benefit from the attraction, the services, the opportunities the city can offer.

We express the wish every inhabitants and citizens find in the city, by chance, by exchange, by otherness, the path of human progress, and live happily in peace in their city.

I would like also to express the gratitude and appreciation of the Board and of the International Secretariat to our Membership Assistant who has been with us for the past 5 years. She will leave the Secretariat as of February 1st to continue her career in The Netherlands in the philanthropic sector.

To all of you, members and friends of INTA, and to your loved ones, together with our Governing Board and the General Secretariat, we present you our best wishes for health, success and happiness.

Maurice Charrier
INTA President
Honorary Mayor of Vaulx-en-Velin
Vice President of Greater Lyon

INTA Governing Board 2013-2016
Elections took place in Hanoi on December 2, 2013

The Executive Committee
President
Maurice Charrier, France

Honorary Presidents
Michael Gahagan, United Kingdom
Henri Chabert, France
Mohamed Mbarki, Morocco
Joe Montgomery, United Kingdom
Budiarsa Sastrawinata, Indonesia

Vice Presidents
Rémi Feredj, France
Charles Lin, Taiwan
Séverin Nsia, Benin
Fernando Nunes da Silva, Portugal

Treasurer and secretary
Edgar Savisaar, Estonia
Roy Adams, France
Robert Olivier, Canada
Francis Neher, France
Advisors to the President

- Marek Bryx, Poland
- Christine Lor, France
- Joseph Tossavi, Benin

Board members

Permanent members

- Séverin Nsia, Benin
- André Ognane Ebang, Gabon
- Shulamit Gertel, Israel
- Wun-Long Sheu, Taiwan

Local authorities

- Vincent Feltesse, France
- Christer Larsson, Sweden
- Kaohsiung, Taiwan
- Fernando Nunes da Silva, Portugal
- Edgar Savisaar, Estonia

Public and private companies

- Kyle Alexander, UK
- Rémi Feredj, France
- Meiko Handojo, Indonesia
- Pingki Pangestu, Indonesia
- Bertrand Porquet, France

Universities & Research institutes

- Christian Grusq, France
- Charles Lin, Taiwan
- Marc Glaudemans, The Netherlands

Qualified personalities

- Roy Adams, UK
- Didier Drummond, France
- Jacques Gally, France

Regional commissioners

- Africa
  - Robert Orou Yoruba, Benin
- South East Asia
  - Agussurja Widjaja, Indonesia
- Asia Pacific
  - Taichi Goto, Japan
- North America
  - Robert Olivier, Canada
- South America
  - Françoise Coupé, Colombia
- Europe
  - Branca Neves, Portugal
INTA is a network that mobilizes the wide range of skills brought by its international membership - government, local authorities, businesses, and independent personalities - to come in support of the actors of an integrated and sustainable urban and regional development.

INTA is not an association of cities: it mobilizes urban policy makers and practitioners. INTA is not a professional union: it is a space where the experience and knowledge of public authorities mingle with those of corporations, designers, researchers, and local stakeholders to be put at the service of territorial development.

Since its creation in 1976, the International Urban Development Association - INTA, has been bringing together public and private decision-makers and practitioners who share knowledge, experiences, practices and expertise, and advocate an integrated and cross-disciplinary vision of urban development.

The INTA network now gathers about 4,000 members, associates and partners in nearly 100 countries: States, Local Authorities, public and private corporations, urban professionals, partners associations, scholars, urban research institutes and high schools, qualified people.

A partnership approach

The founding members were pioneers and visionaries in creating INTA nearly 40 years ago. They saw that the requirement to conduct voluntary integrated and controlled planning - i.e. activities close to housing, social mix, nature in the city, quality of public space, reducing pollution and nuisances, public transport - implied exchange, participation and cooperation of all stakeholders involved in making the City. The founders had wanted to quickly move from simple exchange of ideas to a community of projects sharing experience and expertise.

It is on these building blocks that the association regularly organises exchange of experience and practices mobilizing its members:

- at its annual Congress,
- at the request of its members in particular during panels of international practitioners who provide an external perspective on complex urban issues and modes of urban governance. Furthermore, urban and regional development challenges are continuously evolving:

- New balances have to be found, new forms of partnership are to be invented because new issues emerge: the increasing number of urban residents, the rise of unemployment, the production of affordable housing and habitat, the metropolisation process, acute economic competition, the technological risks, segregation, inclusion and security, a society focusing more on services than on production, etc.

- New realities have to be taken into account such as changing lifestyles shaped more by individual than collective values, the rapid spread of ICTs, the green economy, new mobility, the increasing cost of energy, the role of culture, sport and recreation, the entry of new players into urban development, and the citizen participation accelerated by social networks. These changes imply new approaches rather than new models on economic and financial, social and urban matters.

If there is consensus that tomorrow will be made of multiple crises, increasingly close to each other, too often the solutions miss the point as being excessively technical. We are talking about accumulation of products while the decision-maker is looking for strategic responses and integrated solutions.
The necessary anticipation and adaptation efforts will only be acceptable on three conditions: the causes are finally understood, they have a clear purpose and be perfectly fair: in other words we must say why, to whom and how.

With the aim of helping its members to master the complexity of urban development and to bring a sustainable response to the multiple challenges of our society, INTA has created the «Objective 2030» programme.

This programme is implemented through several Communities of Competence (CCs) that gather INTA’s members into working platforms / thematic clusters. Six communities have been created: Metropolisation - Workspace Urbanism - Innovation in Services - Habitat for Tomorrow - TransMed, and Forum Territories in Africa.

Conceived by the CCs, international roundtables explore emerging strategic themes: sustainable tourism in La Réunion and Egypt; ecological and inclusive city in Malmö; territories and aging in the Yvelines; waste, economic sector and inhabitants participation in Peru; decentralisation and regional planning in West Africa and Latin America; informal housing and eco-construction in Morocco, Mongolia and Indonesia; new cities in Egypt and China; new knowledge-neighbourhood in Taiwan and Poland; smart city in Taiwan, Paris, Bordeaux, etc.

The outcome of INTA activities and reflexions is available on the website, and served as primary material for training sessions organized to the benefit of members and partners.

### INTA’s Membership 2013

**Membership**
- Government departments or agencies,
- Local-elected officials and city departments representing local authorities.
- Urban practitioners, planners and architects, promoters and developers, urban actors in general,
- Academia and researchers, and qualified persons.

Our members share a vision of integrated, inclusive and cross-sectoral development, and are convinced that proximity only allows taking into account everyday’s concerns of the citizens.

In December 2013 INTA has 3245 members and associates in 100 countries.

**We welcome the new members:**
- Robert Olivier – Apéro Group, Canada
- Carrefour Group, France
- Jacques Gally - JG Conseil en Strategies Urbaines, Paris, France
- OTIS Group, Lisbon, Portugal
- Liftech, Lisbon, Portugal
- Juan Palop-Casado – Lab for Planning & Architecture, Las Palmas, Canary Islands (Spain)
- CAF, Latin American Development Bank, Caracas, Venezuela

[Map of 2013 INTA Membership global repartition]
CC Metropolisation

- Metro in Progress programme:
  - Roundtable Innovation clusters, 5+ City Forum, March → Download report
  - Roundtable From strategies to implementation, Brussels, November → Download report & presentations
- International panel in Givors, Greater Lyon, France, January → Download report
- International panel in Andahuaylas, Peru, March → Download report
- Presentation of the CC Metro and its programmes at Real Corp Conference, Vienna, Austria, May → Download presentation

CC Tomorrow’s Habitat

- Seminar on Substandard housing, Reunion Island, France, February → Download presentation
- Study visits, housing policy in Québec, Canada, October
- NAHRO-INTA Summit on Affordable housing & urban regeneration, Cleveland, OH, USA, October → Download report

CC Workspace Urbanism

- International Panel on the design of a new neighbourhood at Xin Zhuang, Taipei, March and August → Download presentations
- Study tour for a Taiwanese in Paris and London

CC Territories in Africa

- Workshop on new urban policies in Gabon, Paris, June
CC Transmed

• Participation in UfM Urban Development group, Barcelona, Spain, May

• Participation at the 16th ATO General Assembly, Doha, Qatar, May

• Participation at the Regional Conference “Reforming planning system in Lebanon”, Beirut, Lebanon, July

CC Innovation in Services

• Seminar on Ecocity project management, Reunion Island, France, February

• Seminar on Vertical mobility, Lisbon, Portugal, September

Other activities

Study tour for a delegation from Reunion Island: Malmo/Copenhagen, Paris, Hamburg

Study tour for a delegation from Grenoble: Greater Lyon, France

Participation in NAHRO Legislative Conference, Washington DC, USA, March

Participation in Seminar on Urban and territorial cohesion policy, Paris, April

Participation in the Nordic City Network Conference, Malmö, Sweden, September

Participation in the Workshop “Renover la ville c’est maintenant” from CCI Lyon, France, October

Congress INTA37, Hanoi, Vietnam, December

Study tour for a delegation from Reunion Island: Malmo/Copenhagen, Paris, Hamburg
21st century is the century of cities. But most importantly, it has proven so far to be the century of interconnected citizens in real-time through mind-blowing hardware such as tablets, smart phones and laptops. Thanks to this fast increasing use of new technologies, people are starting to socialize more and faster through the internet than actually meeting in tangible places. This has made a shift in how one relates with others, opening a vast and complex source of new communication.

Given this, NGO’s, official institutions, international associations henceforward have to update the way of communicating with potential followers. Even though there are many platforms of social media, the ones with a wider scope have been Twitter and Facebook. LinkedIn is growing faster as a serious professional-contact platform.

For these reasons INTA -given its global reach- have been working in a committed fashion to grow bigger in this sense and expand its message around the globe by sharing (tweeting and/or posting) its activities. In the following pages, you’ll find everything related to the management of the social media by INTA.

We hope you’re already connected with our social media channels in Facebook, Twitter and LinkedIn.

Page Facebook: INTA International Urban Development Association
Twitter: @intaavn
LinkedIn: INTA International Urban Development Association
INTA created its Twitter account, @intaaivn, the 29th of March 2010. By the 18th of December 2013, it had 1.166 followers.

The larger group is located in the United States (25.3%).
We have used different methods to get new likes in Facebook and followers in our accounts. Clearly the most efficient has been Twitter growth, +315% new followers since August 2013.
Dear colleague,

Ciputra Group is a leading Indonesian real estate developer specializing in large scale integrated development projects consisting of residential, commercial, recreational centers, and mixed-use developments. With over 30 years of proven track record, Ciputra Group has become a household name for quality developments in both products and services.

In recent years, sustainable development has come to the forefront of the Group’s goal. Climate change and the impact of human activities on it continue to be a growing concern around the world, and Ciputra Group is determined to lessen these effects.

The EcoCulture program was introduced in 2011 to encourage inhabitants and other stakeholders to embrace a culture that prioritizes sustainability. Two township developments were used as pilot projects: CitraRaya in Indonesia and Ciputra Hanoi International City in Vietnam. Implementation of the EcoCulture program not only involves construction of facilities such as solar panels, composting facility, LED street lighting, and extensive tree planting, but also regular community events to promote a healthy lifestyle. Our master plan, residential and commercial products are also designed with EcoCulture in mind.

We believe that the future of our cities lies with us, and requires close collaboration among developers, inhabitants, contractors and other stakeholders. EcoCulture is a mindset and lifestyle that can be easily adapted and embraced by all. This way, together we can move towards a sustainable future.

We look forward to hearing your feedback!

I AM BUDIARSA SASTRAWINATA. HOW CIPUTRA GROUP CONTRIBUTE TO THE CITY OF THE FUTURE?

Budiarsa Sastrawinata
Managing Director of Ciputra Group, INTA President

Dear colleagues,

How can Technology help us improve our cities?

CEIT ALANOVA is an Austrian based applied research institute which acts in cooperation with existing organizations within scientific and research institutions, enterprises and public administrations to ensure the flow of knowledge between research and practical application. The team consists of planners, geographers and geo-informatics.

CEIT’s fields of actions are: Urban Development, Urban Transport and Environmental Technologies, Sustainability, Smart Cities and Geographic Information Technologies (GIS). These topics are explored within national and European funded projects and in the occasion of the CORP annual conference where the relationship between Urban Planning and Technology is explored.

Additionally CEIT is involved in the stakeholder involvement and citizen participation in order to improve the development and acceptance of new technologies in urban context, often contributing to the involvement of cities within the Living Lab Network.

We believe technology can improve our cities if we make sure to involve citizens at large since the very beginning of the concept and throughout the development, jointly using our knowledge and experience.

We look forward for hearing your feedback!

WE ARE CEIT ALANOVA, HOW DO WE CONTRIBUTE TO THE CITY OF THE FUTURE IN OUR DAILY WORK?

If you would like to publish your own postcard, do not hesitate to get in contact with the International Secretariat.
January
- 1st Meeting of the 2014-2015 Gabon-INTA programme

February
- The Netherlands, technical visit on planning policies organised for an Israeli delegation, 3-6 February

March
- Cannes, France, animation of several sessions on Cities (Mayor's Think Tank and Habitat) at MIPIM 2014, 11-14 March
- Alexandria, Egypt, International conference on Sustainable City, co-organized by AFD and the Alexandria Library
- Ljubljana, Slovenia, roundtable on metropolitan strategies in Eastern countries – Metro in Progress programme / CC Metro (at planning stage)

April
- Pont de Claix, France, preparatory workshop on urban strategy for the South of Metropolitan Grenoble
- Medellín, Colombia, Equitable Metropolises: fixing spatial, social and economic inequalities through integrated governance, planning and development, Side event at WUF 7, co-organized by Metropolis Association, INTA and UN-Habitat, 5-11 April

May
- Taipei, Taiwan, Workshop on Aerotropolis, and Seminar on TOD, 14-17 April
- Lima, Peru, International Panel on integrated urban development of the Mancomunidad Lima Norte

June
- Pont de Claix, France, International Panel on the south area of Metropolitan Grenoble

September
- Lima, Peru, International Roundtable on rehousing inhabitants of mining cities (at planning stage)

October
- INTA-NAHRO Summit on housing and urban regeneration at NAHRO National conference in Baltimore, MD, USA, 16-18 October (at planning stage)
- Bucharest, Romania, roundtable on metropolitan strategies in Eastern countries – Metro in Progress programme / CC Metro (at planning stage)

December
- INTA38, Medellín, Colombia (at planning stage)

Thank you for supporting INTA
See you in 2014!