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The International Secretariat

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This activity report is rather special in that it is presented on the eve of the renewal of the Governing Board. It is therefore at the same time an account of the year 2016 and of the whole presidential term.1

Few reminders
The General Assembly held in Hanoi on 2nd December 2013, at the occasion of the 37th INTA Congress, elected a new Governing Board. In accordance with the statutes, the Board is composed of 24 elected members who sit alongside ex-officio members (former presidents and representatives of Governmental Agencies).

Maurice Charrier, then Honorary Mayor of Vaulx-en-Velin, and Vice-President of Greater Lyon, was elected President of INTA by the first Governing Board following the General Assembly. First French president since 2002, he succeeded Budiarsa Sastrawinata who had completed two terms of three years.

Maurice Charrier had wished to work in a collegial way with the 7 vice-presidents who received specific assignments and with all the other Board members. Three advisers, also members of INTA, assisted him in his task. On behalf of the Governing Board, in his first statement, Maurice Charrier reiterated his full confidence in the Secretary-General and his collaborators. After thanking Budiarsa Sastrawinata, the outgoing president, who joined the college of Honorary Presidents, Maurice Charrier pointed out the collective experience which remains an invaluable asset for INTA, and he said that he would inscribe his action within the framework of the INTA Charter and of the major strategic orientations taken by the previous administration.

The Governing Board has been entrusted with implementing these guidelines in the light of global changes, that could be social, economic or technological, which make public action more difficult and the involvement of the private sector sometimes risky. Each of these development stakeholders having a role to play “it is up to INTA to contribute to maintain a balance. Our action must aim to ensure the right to the City for each people and to favor an urban and territorial development that promotes human progress. Our reflection on cities, in their diversity, must be based on social development and civic engagement.” said Maurice Charrier after his election. He also said that the Consultative Committee initiated by Budiarsa Sastrawinata would be extended to the Research and Academic world and transformed into a Scientific Committee.

We sought the views of the President, the Executive committee and of members and partners to assess this 3-year mandate.

The INTA Secretariat

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1 The 2014 annual report was published in 2015 and is available at www.inta-aivn.org/images/inta/members/Annual_report/Annual_Report_2014_lite.pdf
The International Secretariat

Michel Sudarskis
Secretary General

Lola Davidson
Deputy Secretary General

Luis Buezo de Manzanedo
Consultant - relationship with Latin America

Christine Lor Sudarskis
Volunteer - relationship with French and French Speaking members

Lola Le Souffaché
Apprentice media & communication
October 2016-October 2018

Benoit Vicaigne
Apprentice urban development & planning
October 2015-December 2016

Elise Soulier
Intern Geography & urban systems
June - July 2016

James Alcime
Intern communication
April - July 2015
The Governing Board

EXECUTIVE COMMITTEE

President
Maurice Charrier, France

Vice-presidents
Roy Adams, France
Rémi Feredj, France
Charles Lin, Taiwan
Fernando Nunes da Silva, Portugal
Robert Olivier, Canada
Edgar Savisaar, Estonia
Severin Nsia, Benin

Secretary treasurer
Francis Neher, France

Advisors to the President
Christine Lor, France
Marek Bryx, Poland
Joseph Tossavi, Benin

HONORARY PRESIDENT

Michel Boscher, France
Lester Gross, USA
David Edmonds, UK
Henrik Lisaeth, Norway
Michel Gahagan, UK
Henry Chabert, France
Mohammed Mbarki, Morocco
Joe Montgomery, UK
Budiarsa Sastrawinata, Indonesia

REGIONAL COMMISSIONERS

Africa
Robert Orou Yoruba

South East Asia
Agussuria Widjaja

Asia Pacific
Taichi Goto

North America
Robert Olivier

South America
Françoise Coupé

Europa
Branca Neves

BOARD MEMBERS

Permanent members
Benin - Séverin Nsia
Gabon - André Ognane Ebang
Taiwan - Wu-Long Sheu
Israel - Shulamit Gertel

Local authorities
Vincent Feltesse, France
Christer Larsson, Sweden
Municipality of Kaohsiung, Taiwan
Fernando Nunes da Silva, Portugal
Edgar Savisaar, Estonia

Public/Private Companies
Kyle Alexander, UK
Rémi Feredj, France
Meiki Handojo, Indonesia
Pingki Pangestu, Indonesia
Bertrand Porquet, France

Universities & Research Institutes
Christian Grusq, USA
Charles Lin, Taiwan
Marc Glaudemans, The Netherlands

Qualified Personalities
Roy Adams, UK
Didier Drummond, France
Jacques Gally, France
Pedro Ortiz, USA
Looking back on the mandate

Questions to Maurice Charrier

When you were elected, you wanted to ensure a collegial approach to the management of INTA; Did you succeed?

MC. Collegial management means working with Board members who agree to spend a little time consolidating the achievements of the previous mandate, exploring new orientations and seizing opportunities to help the association evolve; obviously with the support of the secretariat. We conducted this work more thoroughly than expected.

This collective work confirmed that the development axes chosen under the chairmanship of Budiarsa Sastravinata were still relevant: retaining our members, recruiting new members and bringing back those we lost; and to have a thematic strategy as well as a geographical one, i.e to adopt a niche strategy.

However, it was necessary to adapt to the rapidly changing global context: more competition, much less public money and significant budget cuts in the private sector. Commitments had to be reconsidered following local elections in several countries which have accentuated the difficulties of the period 2014/2015. But with the help of the whole Governing Board and the Secretariat, we are now in a stable situation. I personally have been able to bring my experience as an elected official in France and this, combined with the efforts of my advisor, has helped us to expand our membership base and find new activities. Our network in Latin America has responded positively to the INTA Initiative for Habitat III launched at the beginning of 2015, which led notably to a publication highlighting the challenges of the cities of tomorrow.

What has been particularly successful?

MC. Undoubtedly, the work on the transitions and transformations that our cities and territories face and the proposals we made which allowed us to engage our network of members and partners. In this regard, we are delighted to work closer with the Palladio Foundation, with whom we have a MoU: several of its leaders have been deeply involved in our work. I do not name all the patrons who appear in the report, but I thank them again for their confidence.

Our “flagship product” the panels -certainly too few- has produced remarkable results in France, Taiwan, Mexico and Peru. And the various seminars organized with the Caisse des Dépôts et Consignations, the City of Paris, the Metropole of Grenoble, and the cities of Malmö, Santiago de Chile, Montreal and Cotonou, allowed constructive exchanges on political and social issues of deep interest of our membership. Traces of these discussions can be found in our various publications.

We have also managed, despite difficulties, to hold a congress every year. The municipalities of Tallinn for INTA38 and Lisbon for the Anniversary Congress INTA40, or the RATP in Paris for INTA39, have supported us so that the congress remains this singular and unavoidable rendezvous for all those who wish to plan and develop the city differently.
Finally, we have cleaned up the Statutes to simplify the functioning of our association and the election procedure, in order to allow the Governing Board to invite external qualified personalities in order to remain as close as possible to the real life.

Have you had any disappointments during this term?

MC. Yes of course ! Unfulfilled promises, delays in decisions that make daily life of the Association more difficult... so life goes! Also, we decided to diversify our fields of expertise; and this proved to be more difficult than at first thought. We will, at the beginning of the next term, review our positions on this point.

Whatever the result of the election, you will sit on the next Governing Board. What do you think is the most urgent thing to do?

MC. Again and again, ensure the continuity of the association. So not relaxing our efforts to attract new members. After contributing to the advancement of knowledge and the sharing of practices in many fields such as sport and disability, social housing, transport and urbanism, metropolises and medium-sized cities, the built heritage of the Mediterranean, “smart cities”... we will deepen other trails leading to activities on connected rurality, urban retail as requested by Carrefour Group, mental health and urban planning, the role of culture in social inclusion and local development...

We are also preparing to give our association another statute that of «public interest» and we examine the appropriateness of creating a sheltered foundation. And then we will also have to think about the future of the team. But it will be up to the new mandate to prepare its own roadmap.

One last word?

MC. A more personal word. I have known INTA for 25 years. It was Henry Chabert who introduced me to the association, and Roy Adams, our vice president, facilitated the first panel of Vaulx-en-Velin; and since then the municipality has called on INTA for several panels. I was impressed from the start with the “magic” of the panel and the fertility of the collaborative method. I can say that I am familiar with INTA. Well, the three years I spent with the Board and the Secretariat showed me INTA in a different light: reactivity, resilience, anticipation, innovation, creativity are not concepts but realities. We were talking about disappointment... then, one more, that of not being able to communicate this feeling of jubilation for having lived three years of exceptional richness.
The City of Montreal and Québec: a new dynamic within INTA

In its quest to remain an actor and leader in urban development, INTA has conducted a wide-ranging consultation with its members, decision makers and various city partners on all continents, in order to take a fresh look at the issue of urban development in the context of the preparation of the Habitat III Conference (the 3rd United Nations Conference on Housing and Sustainable Urban Development). This initiative has attracted new members. It showed INTA as a source of constructive proposals and allowed me to associate our association in the Montreal Declaration on Metropolises with the Metropolitan Area of Montreal. The City of Montreal participated in the McGill University Student Workshop and, in view of this dynamism, increased its level of participation.

In order not to be left in the way of governance, INTA has pursued an internal reflection to ensure its sustainability by considering, for instance, a shelter foundation in order to concentrate its human resources on the content rather than on the administrative.

The challenge of the next mandate is to maintain the City of Montreal's commitment beyond the 2018 municipal elections and to create a long-term support to promote INTA in Quebec. My wish would be to involve an elected representative at the beginning of the new mandate.

Comparisons, new practices and professional development: what the INTA partnership brings to the RATP Group

For a company like RATP, the partnership with INTA has several facets that enrich each other. First and obviously, urban planning. RATP, one of the very first urban transport companies in the world, is a major player in the city. INTA allows it to compare its experiences, its achievements but also to showcase its know-how. Thus, its planning operations, absolutely unique in the world, by superimposing traditionally scattered urban functions, take on a meaning that goes beyond their simple technique. This is the opportunity, with INTA, to compare our views on the City: its density, its diversity, its durability and its civility of the men and women who populate it. It is also an opportunity to meet experts. Not only on the occasion of the annual Congress or round tables, but also on concrete cases that are so many inspiring sessions for our employees. INTA reminds RATP of its responsibility towards the City, its pulsations, its contradictions and its methods of intervention. For our social housing subsidiaries finally, INTA allows, through the diversity of its activities, to assess and validate the modes of producing the city, the drifts from conventional ideas and the new practices more centered on the ways of living (citizenship) as well as ways of doing, managing and funding. It is a major contribution, in our intellectual process, to the apprehension of life in the city, at the beginning of the 21st century.
Cities around the world have each historical and cultural characteristics of their own, which make them unique, however, they share similar challenges. All cities seek solutions to the needs of their inhabitants.

Solve tensions creatively; question the essence of the city or the city as essence; reconcile tradition and avant-garde; see the river as a structuring element of the territory and the reconciliation between the city and nature are some of the contributions that INTA has made to Puebla, Mexico. Thanks to international experience, we have broadened our vision and are ready to meet our urban challenges.

INTA's work in Puebla has created a space for reflection to assess our successes, but also our failures, and has encouraged us to work in a coordinated way between the authorities, academia, civil society and citizens; The city today is committed to becoming a responsible territory.

The end of the Stone Age was not caused by the lack of stones. When one becomes aware of the mutations of society, if not of civilization, which is emerging, it turns out that an international platform for exchanges on major issues is particularly needed for a new look on space, what happens there and what awaits ahead... (doubling of the urban population, limits of common resources, geopolitical upheavals, lengthening of life, substitution of labor for employment, tsunami of technological progresses: algorithms, Big Data, Artificial Intelligence, Genetic Science, Nanotechnology, etc.).

Personally, between the Palladio Foundation, the Sustainable Building Plan, the Real Estate and Property Investment Institute and the ANRU (French National Urban Regeneration Agency), I consider the partnership with INTA particularly fruitful:
- on the one hand, in its capacity to mobilize in the world different expertise and complementary cultures on concrete applications in various places on the planet;
- on the other hand, it fertilizes our different sources of reflections and knowledge with other international experiences.

Metabolism of the city as much as morphology, it is about placing the human in the center of the city. By breaking the silos between national competencies, academic resources, research and practice, INTA blows a great wind on the functioning of the City of tomorrow and allows to broaden the view of those who want to apprehend the transformation of the new century.
The Instituto Superior Tecnico from the University of Lisbon hosts the Congress on the occasion of the 40th anniversary of INTA

The activity of the CESUR (Center for Urban and Regional Systems, IST, University of Lisbon) within INTA during the year 2016 focused mainly on the preparation of the 40th INTA Congress in Lisbon from 28 to 30 November 2016, in collaboration with the Municipality of Lisbon. This activity required preparatory meetings in Lisbon and Paris with the Secretariat and contacts with various Portuguese and foreign personalities and entities to address the Congress. Many professors of the IST are addressing the Congress widely open to students of the Institute.

Apart from this major activity, in September 2016, the CESUR organized a conference with the INTA Secretary General, Mr. Michel Sudarskis, keynote speaker, for the PhD programs in Architecture and Territory Engineering, on the theme “The New Metropolis in the World: Issues, Challenges and Policies”.

In order to relaunch cooperation activities between INTA, the Municipality of Lisbon and UCCLA (an organization that brings together the Capital Cities of the Portuguese-speaking countries), a working seminar was held in Lisbon on 8 April 2015 to explore a partnership with these cities. Representatives of these African and Asian countries (East Timor) attended the INTA40 Congress and a Governor of one of the provinces of East Timor addressed the Congress.

The CESUR also actively participated in an initiative of INTA in its preparatory activities for the Habitat III Conference, in particular with the participation of 2 CESUR members at a seminar on “Alternative Financing for Territorial Development”.

Fernando Nunes da Silva
Vice President
INTA is a network that mobilizes the wide range of skills brought by its international membership - government, local authorities, businesses, and independent personalities - to come in support of the actors of an integrated and sustainable urban and regional development.

Since its creation in 1975, INTA, born of the national new towns policies, gathers decision makers, and public and private practitioners who intend to pool and share their knowledge and expertise, experiences and practices, for the betterment of integrated sustainable urban development.

The activities of the past years reflect a recognition of our association. This recognition is rooted in the work and proposals accumulated over decades, achieved through the quality of a highly diverse network of urban practitioners from all sectors contributing to the production of the city, while respecting our common ethics charter. This recognition has enabled cooperation and new rich partnerships between state institutions, local authorities, public and private companies, schools, universities and international organisations.

As stakeholders of the city, the members of INTA want to assert their strong conviction that they have the ability to create cities that are human, that have respect for their people, that are attentive to their needs. They want to move away from the incantatory words so often used, which only serve to mask the indifference of decision makers to the fate of women and men who make our cities and live in them.

This involvement intends to contribute with the notion that our cities are above all places to live, places that offer “the ability to cope with the problems faced by citizens of a city and citizens of the world”. This approach aims to place each moment of urban life under the gaze of a dedicated person and not under that of a purely technical approach. We want to ensure hospitality in public spaces, ensure that there is equity between different areas of the city, ensure security, enable the development of sensitivities or issue information that is understandable for everyone. These are some of the principles and initiatives which we want to put in place to make sure everyone can live in the city they want.
Valuing collective intelligence for integrated development: the peer-to-peer panels

The essence of INTA: to make available the collective intelligence of its network
The strategic evaluation of urban policies and urban development projects reflect both the ambition and the mission of INTA: the sharing of the know-how carried by all the members in an associative and voluntary logic, the Association having no commercial activities.

A collaborative approach to urban and territorial policies
Thanks to the voluntary involvement of its members, INTA brings to local authorities, both public and private, a shared, efficient and trustworthy tool. This mobilization of the collective intelligence is done in a collaborative way by helping the various stakeholders of the territories to initiate or to evaluate their urban projects, at all the stages of design, implementation, management and communication, during international peer-to-peer validation and peer-training missions with professionals in planning, urban and territorial policies.

This pragmatic and operational approach is available to INTA members who need either to face an external vision before formalizing their strategic choices or, once the decision has been taken, to get recommendations in operational terms. It is a technical exchange and a transfer of experience which has no commercial ends.

The implementation of this collective intelligence
An intervention is requested by an INTA member on a difficulty that it faces - strategic positioning, development to be defined or redefined, particular and / or complex projects. The choice of panelists is closely linked to a good definition of the project’s sponsor's objectives. INTA then mobilizes its network to identify a dozen practitioners who have already worked on comparable themes, but also associates local expertise in order to ensure coherence and implementation of the proposals.

The effect of the collaborative approach
• An upstream work which constitutes a strong internal management act and which, by drawing on the various local departments, breaks down silos and promotes team work.
• An active presence in the field, including a technical visit, project assessment by auditioning the local actors, and group work offering an area of operational creativity and an infrequent force of exchange.
• A public dissemination of the recommendations that translates into programmes the vision of the local actors that can be the subject of a strong communication.
• The implementation of a follow-up to accompany the implementation of the strategic objectives selected.

This method of intervention established by INTA for more than 25 years makes it possible to accelerate the identification of innovative projects in promising sectors, guaranteeing social, economic, environmental protection and acceptance of populations.

2014-2016
Pont de Claix, France, International Panel on the south area of Metropolitan Grenoble, 14-20 September 2014
Saint-Paul, La Réunion, France, Panel on the conditions for operational implementation of an island ecocity (TCO), 6-11 September 2015
Bobigny, France, International panel on sport and handicap clusters, 26-30 January 2016
Taipei, Taiwan, International Panel on Airport and Station Regeneration, 23-29 April 2016
Arequipa, Peru, International Panel on Regional Planning, 5-12 September 2016
Venissieux, France, International Panel on Urban and Social Support of the La Darnaise Project, with Grand Lyon Habitat, 18-22 September 2016

L’INTA has organised those peer-to-peer international panels since 1987 in about 30 countries.
The evolution of the network in 2015-2016: members and partners

Our association welcomed new members:

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<tr>
<th>Year</th>
<th>Category</th>
<th>Members/Partners</th>
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<tbody>
<tr>
<td>2015</td>
<td>Category 1</td>
<td>Ministry of the Environment of Peru</td>
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<td>2015</td>
<td>Category 2</td>
<td>City of Paris, France</td>
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<td>Category 3</td>
<td>Altarea Cogedim, France</td>
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<td>2015</td>
<td>Category 4</td>
<td>Federation of Real Estate Associations, Taiwan</td>
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<td>2015</td>
<td>Category 5</td>
<td>Maurice Bansay, Apsys, France</td>
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<td>2016</td>
<td>Category 2</td>
<td>Regional Council of Arequipa, Peru</td>
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<td>Nice Cote d’Azur Metropolis, France</td>
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<td>2016</td>
<td>Category 2</td>
<td>Municipality of Puebla, Mexico</td>
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<td>2016</td>
<td>Category 3</td>
<td>Bernard Roth, President of Pericles Development, France</td>
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<td>Constructions and Urban Development (CDU), France</td>
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<td>Greater Lyon Habitat, France</td>
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<td>2016</td>
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<td>Peruvian Chamber of Construction</td>
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<td>2016</td>
<td>Category 3</td>
<td>Kerri Farnsworth Associates, United Kingdom</td>
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<td>Maël Verges, Novater, Reunion Island, France</td>
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<td>Category 4</td>
<td>Pascal Carré, PGT Real Estate, France</td>
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And concludes thematic and project-based partnerships:

In 2015, on the basis of thematic partnerships, we engaged several partnerships based on projects with our members:
- Aguas Andinas, Santiago de Chile, Chile
- Caisse des Dépôts et Consignations, France
- Carrefour SA
- County Council of Seine-Saint-Denis, France
- Grenoble Alpes Métropole, France
- West Coast Territory, Reunion Island, France

In 2016, other project partnerships have started:
- Regional Council of Arequipa, Peru
- Directorate of Housing and Urban Planning, Lima, Peru
- Greater Lyon Habitat, France
- CDC Research Institute, France

Instituto Superior Tecnico - IST of the University of Lisbon, Portugal
- Institute for Historical Resources, Taiwan
- Municipality of Lisbon, Portugal
- Municipality of Taipei, Taiwan
- RATP, France
- City of Paris, France

New Partnership agreements concluded in 2016:
- Association to Contribute to the Improvement of the Governance of the Earth, Water and Natural Resources (AGTER)
- Palladio Foundation, France
- NAHRO, USA, renewed partnership for 3 years
Independently of the panels that are contextualized solutions to local questions, several issues were addressed during the past presidential mandate:

- developed or emerging societies, already engaged in urban growth, have to face new issues such as longer life spans, the emergence of overpowering technologies, unprecedented social behavior, inequalities, the question of mobilizable resources or the reconstruction of territories; hence the importance that INTA places on metropolisation and its relations with the other territories;
- the need to integrate economic, technological, environmental and demographic changes into public policies; hence the INTA initiative involving the network from January 2015 to November 2016;
- if one of the transitions that is rapidly spreading is that of digitalization in urban management and more widely in the city, it must make full recognition of the needs of the inhabitants: hence several activities to exchanges on innovation, urban intelligences, and how to give the city back to its inhabitants.

### 2014 activities

#### FEBRUARY

The Netherlands, Technical visits on planning policies for an Israeli delegation, 3-6 February

Taipei, Taiwan, Seminar on Future regeneration, 24-28 February

#### MARCH

Cannes, France, animation of several sessions on Cities (Mayor’s Think Tank and Habitat) at MIPIM 2014, 11-14 March

Paris, France, animation of the breakfast from French-Arab Chamber of Commerce on urban development in the Arab world, 27 March / CC TransMed
**APRIL**
- Medellin, Colombia, Equitable Metropolises: fixing spatial, social and economic inequalities through integrated governance, planning and development, Side event at WUF 7, co-organized by Metropolis Association, INTA and UN-Habitat, 9 April / CC Metro
- Taipei, Taiwan, Workshop on Aerotropolis, 14-15 April
- Taipei, Taipei, Taiwan, Seminar on TOD (Transit-Oriented-Development), 16-17 April

**MAY**
- Gabon, 1st meeting to plan the Gabon-INTEA programme for 2014-2015, 28-29 April

**JUNE**
- Pont de Claix, France, preparatory workshop of the panel Pont-de-Claix “Imagine the city at the Grenoble Metropolitan scale of tomorrow”, 12-13 June / CC Metro
- Alexandria, Egypt, International workshop on Mediterranean Sustainable City, co-organized by AFD and the Alexandria Library, 18 June / CC TransMed
- Versailles, France, Solar Decathlon Europe 2014, 27 June-14 July

**SEPTEMBER**
- Pont de Claix, France, International Panel on the south area of Metropolitan Grenoble, 14-20 September / CC Metro
- Lyon, France, France, 35th anniversary Sollar, roundtable on social innovation in affordable housing management, 21-22 September / CC Tomorrow’s habitat

**OCTOBER**
- Montreal, Canada, Entretiens Jacques Cartier 2014, participation in the conference “Integration Planning / Transport and mobility: new projects, new tools”, 6-7 October
- Baltimore, MD, USA, international INTA-NAHRO session on innovation in social housing at NAHRO National conference, 16-18 October / CC Habitat
2015 activities

JANUARY
- Santander, Spain, Live in a living city Forum, Santander session, 21 January

MARCH
- Cannes, Cannes, France, MIPIM, animation of the Mayor’s Think Tank, 10-13 March

APRIL
- Bordeaux, France, Smart City Forum organized by Live in a Living City and La Tribune, INTA partnership, 3 April
- Lisbon, Portugal, International roundtable on Smart cities in the world - Institute of Geography and Spatial Planning, University of Lisbon, 8 April
- Debate with Lisbon City Council on social innovation and entrepreneurship and innovation ecosystem, Lisbon 9 April
- INTA Governing Board, 10 April

MAY
- Taipei, Taiwan, Towards a National Smart Policy, 11-13-May
- Tokyo, Japan, participation and presentations at MIPIM Japan, 20-21 May
- Lyon, INTA Rhone-Alps Platform, Citizen empowerment to fight poverty. A contribution to the INTA Initiative for Habitat III, 26 May

JUNE
- Barcelona, meeting UPFI, Union for the Mediterranean, 2 June

JULY
- Lyon, France, UCLG World Summit Climate & Territories – CODATU & INTA Session, 1 July
- Paris, France, Technical visits of a delegation of elected representatives from TCO (La Réunion), 8-10 July
AUGUST
Paris-Nantes, France, Technical visit of a delegation of municipal services from Taipei, 16-21 August

Amsterdam & Rotterdam, Netherlands, Technical visits of a delegation of municipal services from Taipei, 22-28 August

Taipei, signature of 7 MoU with private developers, 25-27 August

Medellin, Colombia, Initiative INTA for Habitat III with Living Cities, 30 August-2 September

SEPTEMBER
Saint-Paul, La Réunion, France, Panel on the conditions for operational implementation of an island ecocity (TCO), 6-11 September

Lome, Togo, conference on mobility in Africa with CODATU, INTA initiative for Habitat III Conference 2016, 14-15 September

Marseille, France, Smart City Forum Marseille, Mediterranean, LiaLC La Tribune, 25 September

OCTOBRE
Montreal, Quebec, Canada, participation of INTA in the drafting of the Declaration of Montreal on the role of metropolitan areas in the new urban agenda, 6-7 October

Malmö, Sweden, International roundtable, INTA initiative for Habitat III Conference 2016, 7-8 October

Santiago, Chile, International Round Table on Innovation and Governance in Water Management, INTA Initiative for Habitat III, 21-22 October

NOVEMBER
Bobigny, France, International benchmark on sport and handicap clusters, 5-6 November

Paris, France, INTA 39 World Urban Development Congress “Climate, Habitat, Development Goals. Giving the City back to its inhabitants”, 24-26 November
2016 activities

JANUARY
Paris, France, Editorial Committee 1, INTA initiative for Habitat III, January 7
Bobigny, France, International peer-to-peer panel on Sport and Disability, 24-30 January

FEBRUARY
Puebla, Mexico, International Workshop on Implementing an Urban Masterplan, INTA initiative for Habitat III, 14-18 February

MARS
Grenoble, France, INTA President, “Great Witness” of metropolitan elected officials seminar to prepare the metropolitan masterplan, “Outlooks on the Grenoble Metropolis”, 5 March
Cannes, France, MIPIM 2016, 15-18 March
Partnership and animation of the Mayor’s Think Tank “Housing the World”, 16 March
Co-organisation and animation of Grenoble Alpes Métropole Seminar on Creating the City of the Future, 17 March

APRIL
Paris, France, Editorial Committee II, INTA initiative for Habitat III, 4 April
Paris, France, roundtable INTA initiative for Habitat III on Smart City with Caisse des Dépôts, 6 April
Paris, France, Metro in Progress Roundtable with Institut CDC pour la recherche “Metropolises: engine for growth territories”, 8-9 April
Grenoble, France, INTA President, “Great Witness” of metropolitan elected officials seminar to prepare the metropolitan masterplan, “Urban Landscape and Agriculture”, 9 April
Montréal, Canada, International roundtable, INTA initiative for Habitat III Conference with the Municipality of Montreal & McGill University, 13 April
Montréal, Québec, Intervention in the CHRA National Congress on Housing and Homelessness, 14 April
Paris, France, Participation in the 1st reunion of the Global Alliance for Building and Construction, 18-19 April
Toluca, Mexique, INTA Side Event at the Habitat III Regional Conference “Metropolitan Governance and Consolidation of Responsible Territories”, 18-20 April
Taipei, Taiwan, International Panel on Airport and Station Regeneration, 23-29 April
Grenoble, France, INTA President, “Great Witness” of metropolitan elected officials seminar to prepare the metropolitan masterplan, “Sustainable Development and the Energy Transition”, 30 April
MAY
Rabat, Morocco, Participation in the African Ministerial Forum on Housing and Urban Development, UN-HABITAT in preparation for Habitat III, 11-12 May

Trouville, France, Intervention in the “24 Hour ICT Forum of Connected Places”, 20-21 May

Lyon, France, Award Ceremony Le Monde “Innovation Award for Citizen Participation” in partnership with INTA, 20-21 May


Paris, France, “Metropolitan dialogues – Paris Round Table” with AIGP, programme Metro in Progress, 25 May

Oujda, Morocco, intervention in Oujda Assises de l’Oriental, 30 May – 1 June

JUNE
Grenoble, France, INTA President, “Great Witness” of metropolitan elected officials seminar to prepare the metropolitan masterplan, “Habitat and Housing”, 2 July

Lyon, France, First preparatory meeting for the international Panel on Urban and Social Support of the La Darnaise Project, with Grand Lyon Habitat, 4 July

AUGUST
Paris, Second preparatory meeting for the international Panel on Urban and Social Support of the La Darnaise Project, with Grand Lyon Habitat, 30 August

SEPTEMBER
Venissieux, France, Third preparatory meeting for the international Panel on Urban and Social Support of the La Darnaise Project, with Grand Lyon Habitat, 1 September

Arequipa, Peru, International Panel on Regional Planning, 5-12 September

Quito, Ecuador, Editorial Committee III, Initiative INTA for Habitat III, 13-15 September

Venissieux, France, International Panel on Urban and Social Support of the La Darnaise Project, with Grand Lyon Habitat, 18-22 September

OCTOBER
Quito, Ecuador, Habitat III conference, presentation of the conclusions of the INTA Initiative, 17-20 October

NOVEMBRE
Lisbon, Portugal, INTA40 World Urban Development Congress “Living, Building, Financing the City Post-Habitat III”, 27-30 November
LOOKING BACK OVER THE INTA39 CONGRESS
UPFI, OUR NETWORK WIDENS ITS ROLE IN THE MEDITERRANEAN

Context
At the Ministerial Conference on Sustainable Urban Development in Strasbourg on 9 and 10 November 2011, the ministers of the 43 countries of the Union for the Mediterranean (UfM) decided to launch a programme in support of sustainable urban development in Southern and the Eastern Mediterranean Cities. They also encouraged the involvement of the European Union and European and International donor agencies. It is within this framework that the EIB, AFD, the European Union and the UfM launched the Urban Projects Financing Initiative (UPFI). The German KfW Bank and the French Caisse des Dépôts et Consignations joined the UPFI partnership. The objective of the programme is to support an integrated (not purely sectoral) approach to urban projects and to prepare their financing by taking full advantage of the synergies and leverage effects between EU financial instruments and donors.

INTA within UPFI
INTA is one of the 4 groupings that has been selected to carry out between 2014 and 2018 project feasibility studies (technical assistance) on the Southern Mediterranean coast on behalf of the Agence Française de Développement, delegated contracting authority for the UPFI. INTA members are involved in four technical support missions in Jordan, Palestine, Egypt and Morocco. This commitment has also fostered significant links with many local authorities and practitioners in the private sector in North Africa.

The current projects

EGYPT
Technical Assistance to Alexandria Governorate for the Heritage-led Regeneration of Minat Al Bassal-Kafr Ashry area
Team leaders: François Noisette (Kalutere Polis) et Dina Nassar (indep)

JORDAN
Feasibility study for an sustainable urban investment programme in Aqaba - Jordan
Team leaders: Jacques Fournier (indep) et François Noisette (Kalutere Polis)

EGYPT
Technical Assistance to Alexandria Governorate for the Heritage-led Regeneration of Minat Al Bassal-Kafr Ashry area
Team leaders: François Noisette (Kalutere Polis) et Dina Nassar (indep)

PALESTINE
Technical assistance to Jericho Municipality (Palestine) for an economic and urban multi-site regeneration (MSR Project)
Team leaders: Roy Adams (indep.) et Rami Abdulhadi (CEP Palestine)

MOROCCO
Technical assistance for urban programming, operational and financial planning of the development of Bouregreg Valley - Sequence 3 (Rabat-Salé).
Team leader: François Noisette (Kalutere Polis)
Since 2015 we engage our networks through a comprehensive programme of exchange between elected officials, professionals, researchers, leaders from social movements, and participated in several regional meetings on urban development. We did this with two main objectives:

- Looking at a diversity of situations, we intend to highlight the major trends at work, as well as the strategies to deal with these trends and the priorities for action that need to be taken. These issues are known to us thanks to the diversity of our members, who are involved and often leading change in all areas of the production, governance and management of cities across continents. This guarantees that our proposals are anchored in reality and, in most cases, transferable across contexts.

- Using these various experiments from different parts of the world, we can start to understand the potential mutations and innovations that can open new fields of opportunity.

Hundreds of INTA members have supported our initiative by contributing comments on and answers to these grand questions. This exercise encouraged members to reflect on the changes and the principles of action that should be included in an urban agenda for the next 20 years.

With “Cities and Territory in Transformations”, the report of act 1 of our Initiative for Habitat III, INTA identified the changes to come, all of which are unavoidable challenges. In its conclusion “Cities and Territory in Transformations” announced after the Quito conference, the Annual Conference in Lisbon would be the opportunity to initiate an implementation programme based on the New Urban Agenda principles.
International and cross sectoral participation

1. Lyon, France
   - Phone-Alps INTA platform, special session “Citizen Empowerment to Fight Poverty”, 26 May 2015

2. Medellín, Colombia
   - Special session at the “Cities for Life” Conference, 31 August – 1 September 2015
     > www.inta-svin.org/en/medellin

3. Cotacachi, Bérán - Lomé, Togo
   - Prospective workshop “Urban mobility in Africa”, at the occasion of the opening with CODATU, of a Master on Transport and sustainable mobility in African Cities, 15-16 September 2015
     > www.inta-svin.org/en/tome

4. Malmö, Sweden
   - International roundtable on “Liveability”, 7-8 October 2015
     > www.inta-svin.org/en/malmo

5. Montréal, Canada
   - Participation in the elaboration of the Montreal Declaration on Metropolitan areas in the new urban agenda, 6-7 October 2015
     > www.inta-svin.org/en/montreal-metro

6. Santiago de Chile, Chile
   - International roundtable on “Innovation and governance on water management”, 21-22 October 2015
     > www.inta-svin.org/en/santiago

7. Paris, France
   - Special session at INTA38 Congress “For a new Urban Agenda”, 24-26 November 2015
     > www.inta-svin.org/en/inta38

8. Puebla, México
   - Definition of strategic guidelines for the Municipal Urban Masterplan implementation”, 13-18 February 2016
     > www.inta-svin.org/en/puebla

9. Prague, Czech Republic
   - Side-event at European Habitat, United Nations regional meeting: “role of urban networks in the implementation of the urban agenda”, 16-18 March 2016
     > www.inta-svin.org/en/prague

10. Valencia, Spain
    - Exchange in the World Forum on access to land and natural resources, AGTER, 31 March - 2 April 2016

11. Paris, France
    - Special session Crise des Dépôts “Smart City”, 6 April 2016

12. Montreal, Canada
    - Seminar “Insight into the Future Urban Agenda and Presentation of an Urban Development Matrix”, 13 April 2016
      > www.inta-svin.org/en/montréal-mdll

13. Toluca, Mexico
    - Side-event at United National Regional meeting for Latin America and “Metropolitan governance and consolidation of responsible territories”, 19 April 2016
      > www.inta-svin.org/en/toluca

14. Rabat, Morocco

15. Grenoble, France
    - Energy transition workshop: contribution of Grenoble Alpes Metropole to Habitat III conference and INTA initiative, 24 June 2016
      > www.inta-svin.org/en/grenoble

16. Arequipa, Peru
      > www.inta-svin.org/en/arequipa

17. Quito, Equador
    - Meeting with the Minister of Urban Development to present the INTA contribution, 15 September 2016
      > www.inta-svin.org/en/quito-mdvl
      Habitat II Conference, 17-20 October 2016

18. Lisbon, Portugal
    - INTA40 Congress “Living, building, financing the City post-Habitat III”, 27-30 November 2016
      > www.inta40.org/en
Act 2 of the Initiative is meant to be an international tool provided by INTA to help local leaders to give a concrete and operational content to the NAU. Act 2 of the INTA Initiative should help anticipate forthcoming transformations and prepare all stakeholders to the disruptions caused by the changing conditions of urban development.

**Rallying the collective intelligence**

The complexity of urban and environmental challenges of the coming decades is such that the current technical solutions remain inoperative unless there is a change in the way urban policies are conducted and new methods applied. Our belief is that medium and long-term improvement relies on the collective intelligence of the inhabitants, and other local actors, supported by international experience applied to local development projects with high economic and social value.

**Overcoming conventional approach**

It is the production of customized solutions developed in cooperation that will allow overcoming conventional development policies with their standardized and irrelevant approaches. The value of innovative methods is a function of forces in actions and of individual settings in each territorial system. There is no pre-existing model for the city of tomorrow.

**The assessment of urban projects collaboratively**

The deployment of the collective intelligence is carried in close partnership through “peer-to-peer” training and backing, where international development professionals are helping territorial actors to initiate or assess their urban projects at all stages of completion: design, implementation, management and communication.

**The faster transfer of experience**

The power of knowledge exchange and transfer of experiences of this operating mode introduced by INTA for over 25 years accelerate the identification of innovative projects in key sectors ensuring social, economic, and environmental protection as well as public acceptance.

**Act 2 : implementation**

The official launch of the Act 2 will take place in Portugal at the occasion of the 40th Annual INTA Congress in Lisbon.

This programme is launched in partnership with the Foundation Palladio (France) Ciudad Smart (Ecuador), the African Academy of Local Authorities (Morocco), the Network of Nordic Cities (Sweden), the Higher Technical Institute (IST) of the University of Lisbon, the City of Montreal (Quebec) and the National Association of Housing and Renewal Officials -NAHRO (USA). Other partners are welcome to join in the preparation and organization of this programme. The partners are expected to act as resource persons for the field missions.